

SiteMinder Limited Corporate Governance Statement

SiteMinder Limited (ACN 121 931 744) (**SiteMinder**) is committed to conducting its business activities and governing the company in accordance with the recommendations set by the ASX Corporate Governance Council (**Council**) in the fourth edition of its Corporate Governance Principles and Recommendations (**Recommendations**) to the extent appropriate to the size and nature of SiteMinder's operations. This Corporate Governance Statement (**Statement**) details the extent to which SiteMinder will follow, as at the date of its admission to the official list of the ASX, the Council's Recommendations.

While listed entities are entitled not to adopt the Recommendations in whole or in part, the ASX requires that entities explain why it has not adopted any particular recommendation on an "if not, why not" basis. The table set out below identifies which Recommendations SiteMinder follows and which it does not, and provides reasons for not following those Recommendations as well as alternate governance practices (if any) SiteMinder intends to adopt instead of those Recommendations.

SiteMinder's corporate governance policies together with a copy of this Corporate Governance Statement are all available on SiteMinder's website at www.siteminder.com.au (Website). This Statement was approved by the Board of SiteMinder on 21 October 2021 and is effective from the date SiteMinder is admitted to the Official List of ASX.

All corporate governance policies have been adopted by SiteMinder. All references to "the **Board**" below are references to the board of SiteMinder. All references to "**Shareholders**" below are references to shareholders of SiteMinder.

Principles and Recommendations

Compliance by SiteMinder

Principle 1 - Lay solid foundations for management and oversight

A listed entity should clearly delineate the respective roles and responsibilities of its board and management and regularly review their performance.

Recommendation 1.1

A listed entity should have and disclose a board charter setting out:

- the respective roles and responsibilities of its board and management; and
- (b) those matters expressly reserved to the board and those delegated to management.

SiteMinder complies with this recommendation.

- (a) SiteMinder's Corporate Governance Plan includes a Board Charter which sets out the principles for the operation of the Board and describes the functions of the Board and the functions delegated to management of SiteMinder, which is disclosed on SiteMinder's website. Clauses 8 and 9.3 set out the responsibilities of the CEO and clause 7 sets out the responsibilities of the company secretary. Delegated authorities to management are set out in SiteMinder's Delegations and Procurement Policy.
- b) Clause 2 of the Board Charter sets out the responsibilities and functions of the Board including those functions which the Board seeks guidance from the Board's Audit & Risk Committee (ARC) under clause 2.3(e) and those functions which the Board seeks guidance from the Board's People and Culture Committee (PCC) under clause 2.3(h) and (i). The Board may delegate consideration to any of its committees of the Board specifically constituted for the relevant purpose.



Principles and Recommendations	Compliance by SiteMinder		
Recommendation 1.2	SiteMinder complies with this recommendation.		
A listed entity should: undertake appropriate checks before appointing a director or senior executive or putting someone forward for election as a director; and provide security holders with all material information in its possession relevant to a decision on whether or not to elect or re-elect a director.	 (a) All of SiteMinder's current directors have undergone bankruptcy and police checks as part of SiteMinder's due diligence process prior to its Admission to the ASX. Prior to the appointment of any future directors, the Board will also ensure that bankruptcy and insolvency checks as well as any other checks the Board considers relevant (such as with respect to character, experience and education), will be undertaken prior to the appointment of that person as required under clause 4(a)(i) of the PCC Charter. (b) Clause 6 of the PCC Charter states that the Board will ensure that SiteMinder provides shareholders with all material information relevant to enable shareholders to make an informed decision on whether or not to elect or re-elect a director. Clause 6(b)(v) of the PCC Charter provides that the names of candidates submitted for election or re-election as a director should be accompanied by all material information including: "biographical details, including skills, experience, competencies and qualifications and information sufficient to enable an assessment of the independence of the candidate; a statement by the Board as to whether it supports the nomination of the proposed candidate(s); and details of relationships between the candidate and SiteMinder; and the candidate and directors of SiteMinder" 		
Recommendation 1.3	SiteMinder complies with this recommendation.		
A listed entity should have a written agreement with each director and senior executive setting out the terms of their appointment.	SiteMinder has a written agreement in place with each director and senior executive setting out the terms of their appointment, as required under clause 4(a)(i) of the PCC Charter.		
Recommendation 1.4	SiteMinder complies with this recommendation.		
The company secretary of a listed entity should be accountable directly to the board, through the chair, on all matters to do with the proper functioning of the board.	Clause 7 of the Board Charter provides that the company secretary is accountable to the Board on all matters to do with the proper functioning of the Board and its committees. The company secretary is generally responsible for carrying out the administrative and legislative requirements of the Board. The company secretary holds primary responsibility for ensuring that the Board processes, procedures and policies run efficiently and effectively.		
Recommendation 1.5	SiteMinder complies with this recommendation.		
A listed entity should:	(a) SiteMinder has a Diversity & Inclusion Policy which applies to the employees and directors of SiteMinder and subsidiaries. The Diversity & Inclusion Policy and clause 2.3(h) of the Board Charter provides that the Board is		



Princ	iples a	and Red	commendations	Com	pliance by SiteMinder
(a) (b)			sclose a diversity policy; oard or a committee of the board set		responsible for setting measurable objectives to promote gender diversity and SiteMinder's progress in achieving them. The Diversity & Inclusion Policy's effectiveness is measured at least annually.
	meas	surable	objectives for achieving gender	(b)	The Diversity & Inclusion Policy is disclosed on SiteMinder's website.
		-	ne composition of its board, senior and workforce generally; and	(c)	The Diversity & Inclusion Policy and clause 2.3(vii) of the Board Charter provides that the objectives set for a reporting period and the progress towards achievement of those objectives will be disclosed annually in the SiteMinder's annual
(c)	disclo	ose in re	elation to each reporting period;		report. This will include disclosure of (i) the respective proportions of men and women on the board, in senior executive
	(i)		leasurable objectives set for that d to achieve gender diversity;		positions and across the whole workforce of SiteMinder and (ii) where the entity is a "relevant employer", the additional information required thereunder.
	(ii)		ntity's progress towards achieving objectives, and		
	(iii)	eithei	τ:		
		(A)	the respective proportions of men and women on the board, in senior executive positions and across the whole workforce (including how the entity has defined "senior executive" for these purposes); or		
		(B)	if the entity is a "relevant employer" under the Workplace Gender Equality Act, the entity's most recent "Gender Equality Indicators", as defined in and published under the Act.		



Principles and Recommendations	Compliance by SiteMinder	
Recommendation 1.6 A listed entity should: (a) have and disclose a process for periodically evaluating the performance of the board, its committees and individual directors; and (b) disclose for each reporting period, whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	SiteMinder complies with this recommendation. (a) Clause 2.3(h) of the Board Charter provides that the Board will regularly carry out a formal review of its performance, its committees and each director. (b) The Board will disclose in relation to each reporting period whether a performance evaluation was undertaken in the reporting period in accordance with that process.	
Recommendation 1.7 A listed entity should: (a) have and disclose a process for evaluating the performance of its senior executives at least once every reporting period; and (b) disclose for each reporting period whether a performance evaluation has been undertaken in accordance with that process during or in respect of that period.	 SiteMinder complies with this recommendation. (a) Clause 2.3(h) of the Board Charter provides that the Board will regularly carry out a formal review of the performance of its senior executives. (b) Clause 12.1 of the Board Charter states that each year the Board will disclose confirmation that this review has taken place in the reporting period in accordance with that process. 	
Principle 2 – Structure the board to be effective and ad A board of a listed entity should be of an appropriate size a discharge its duties effectively and to add value. Recommendation 2.1 The board of a listed entity should:	Id value and collectively have the skills, commitment and knowledge of the entity and the industry in which it operates, to enable it to SiteMinder partially complies with this recommendation. (a) SiteMinder has established the People and Culture Committee:	
(a) have a nomination committee which:	(i) The PCC is currently comprised of Paul Wilson (Chair), Sankar Narayan and Michael Ford, who are not	

considered to be independent directors.

The PCC is currently chaired by Paul Wilson, who is not considered to be an independent director.

has at least three members, a majority of

whom are independent directors; and



Principles and Recommendations		and Recommendations	Compliance by SiteMinder
	(ii)	is chaired by an independent director, and disclose	(iii) The PCC is governed by the People and Culture Committee Charter (PCC Charter), which sets out the PCC's roles and responsibilities and is available on SiteMinder's website.
	(iii)	the charter of the committee;	(iv) The PCC is currently comprised of Paul Wilson (Chair), Sankar Narayan and Michael Ford.
	(iv)	the members of the committee;	(v) At the end of each reporting period, SiteMinder will disclose in its annual report the number of times the PCC met throughout the period and the individual attendances of the members at those meetings.
	(v)	as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	
(b)	disclo addre that t skills diver	oes not have a nomination committee, ose that fact and the processes it employs to ess board succession issues and to ensure he board has the appropriate balance of , knowledge, experience, independence and sity to enable it to discharge its duties and onsibilities effectively.	
Reco	Recommendation 2.2		SiteMinder complies with this recommendation.
matri	A listed entity should have and disclose a board skills matrix setting out the mix of skills that the board currently has or is looking to achieve in its membership.		SiteMinder has a Board Skills Matrix that the Board will use for the appointment of or recommendation for re-appointment of directors that is available on SiteMinder's website. Clause 2.3 of the Board Charter also sets out the aim of the Board to have an appropriate mix of skills, experience, expertise and diversity relevant to SiteMinder's business and the Board's duties and responsibilities.



Principles and Recommendations	Compliance by SiteMinder		
Recommendation 2.3 A listed entity should disclose: (a) the names of the directors considered by the board to be independent directors; (b) if a director has an interest, position or relationship of the type described in Box 2.3 but the board is of the opinion that it does not compromise the independence of the director, the nature of the interest, position or relationship in question and an explanation of why the board is of that opinion; and (c) the length of service of each director.	SiteMinder complies with this recommendation. (a) The Board currently considers Pat O'Sullivan and Jenny Macdonald to be independent directors. (b) N/A (c) Details of the length of service of each director are as follows (as at the date of this Statement): (i) Pat O'Sullivan (Chair) – 1 month (ii) Sankar Narayan – 2 years and 9 months (iii) Michael Ford – 15 years (iv) Les Szekely – 9 years and 7 months (v) Paul Wilson – 9 Years and 6 months (vi) Jenny Macdonald – 1 month At the date of this Statement, the Board is comprised of six directors, of which two are considered by the Board to be		
A majority of the board of a listed entity should be independent directors.	independent directors, being Pat O'Sullivan and Jenny Macdonald, and the remaining four directors, Sankar Narayan, Michael Ford, Les Szekely and Paul Wilson, are not considered to be independent directors. It is the intention that the Board will transition to increasing diversity and independence over time. The Board considers its composition to be appropriate for an entity of its size and operations.		
Recommendation 2.5 The chair of the board of a listed entity should be an independent director and, in particular, should not be the	SiteMinder complies with this recommendation. Clause 4.2 of the Board Charter provides that the chairperson of the Board must be an independent director and must not hold (or held in the previous 3 years) the office of CEO. The Chair of the Board is Pat O'Sullivan who is an independent non-		
same person as the CEO of the entity. Recommendation 2.6	executive director. SiteMinder complies with this recommendation.		
A listed entity should have a program for inducting new directors and for periodically reviewing whether there is a need for existing directors to undertake professional development to maintain the skills and knowledge needed to perform their role as directors effectively.	Clause 14.1 of the Board Charter provides that new directors will be briefed on their roles and responsibilities. It also provides that the Board will allocate an annual budget to encourage directors to participate in training and professional development programs to equip directors on significant issues facing SiteMinder and changes to the regulatory environment.		



Princ	ciples and Recommendations	nce by SiteMinder		
Princ	Principle 3 – Instil a culture of acting lawfully, ethically and responsibly			
A list	ed entity should instil and continually reinforce a cultu	he organisation of acting lawfully, ethically and responsibly		
Reco	ommendation 3.1	er complies with this recommendation.		
A liste	ed entity should articulate and disclose its values.	er's website includes a section dedicated to its culture, include	ling its values.	
Reco	ommendation 3.2	er complies with this recommendation.		
A liste	ed entity should:	teMinder has a Code of Conduct which applies to, among ot	hers, its directors, senior executives and employees.	
(a)	have and disclose a code of conduct for its directors, senior executives and employees; and	lause 17 requires material breaches of the Code of Conduct there required, the Board or the Disclosure Committee.	o be brought to the attention of Human Resources and,	
(b)	ensure that the board or a committee of the board is informed of any material breaches of that code.			
Reco	ommendation 3.3	er complies with this recommendation.		
A liste	ed entity should:	teMinder has a Whistleblower Policy that is available on Site	Minder's website.	
(a)	have and disclose a whistleblower policy; and	(b) Clause 8 allows for the Board to receive a report on a disclosure or an investigation into a whistleblower mat	•	
(b)	ensure that the board or a committee of the board is informed of any material incidents reported under that policy.	cluding the progress and outcomes of, and actions arising fro	om an investigation.	
Reco	ommendation 3.4	er complies with this recommendation.		
A liste	ed entity should:	teMinder has an Anti-Bribery and Corruption policy that is av	ailable on SiteMinder's website.	
(a)	have and disclose an anti-bribery and corruption policy; and	nder clause 5 of the Anti-Bribery and Corruption Policy, any i	material breaches will be reported to the Board.	
(b)	ensure that the board or a committee of the board is informed of any material breaches of that policy.			



Principles and Recommendations Compliance by SiteMinder Principle 4 – Safeguard the integrity of corporate reports A listed entity should have appropriate processes to verify the integrity of its corporate reports Recommendation 4.1 SiteMinder partially complies with this recommendation. The board of a listed entity should: SiteMinder has established the Audit and Risk Committee: have an audit committee which: The ARC consists of 3 non-executive directors, Jenny Macdonald, Paul Wilson and Les Sezekly, of whom only Jenny is considered to be an independent director. has at least three members, all of whom are non-executive directors and a majority The ARC is chaired by Jenny Macdonald, an independent director, who is not chair of the Board. of whom are independent directors; and The ARC is governed by the Audit and Risk Committee Charter (ARC Charter) which sets out the ARC's roles is chaired by an independent director, who and responsibilities and is available on SiteMinder's website. is not the chair of the board. The relevant qualifications and experience of the ARC members are available on SiteMinder's website and will and disclose: be contained within SiteMinder's annual report each year. Clause 3(a) of the ARC Charter provides that the ARC must meet as frequently as is required to undertake its the charter of the committee: (iii) role effectively. SiteMinder will, at the end of each reporting period, disclose in its annual report the number of the relevant qualifications and experience times the Committee met throughout the period and the individual attendances of the members at those of the members of the committee: and meetings. in relation to each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or

Recommendation 4.2

partner.

if it does not have an audit committee, disclose that fact and the processes it employs that independently verify and safeguard the integrity of its corporate reporting, including the processes for the appointment and removal of the external auditor and the rotation of the audit engagement

SiteMinder complies with this recommendation.



Principles and Recommendations	Compliance by SiteMinder
The board of a listed entity should, before it approves the entity's financial statements for a financial period, receive from its CEO and CFO a declaration that, in their opinion, the financial records of the entity have been properly maintained and that the financial statements comply with the appropriate accounting standards and give a true and fair view of the financial position and performance of the entity and that the opinion has been formed on the basis of a sound system of risk management and internal control which is operating effectively.	Clause 6 of the ARC Charter provides that the ARC will review SiteMinder's financial statements with management and its external auditor before recommending that the Board approve the statements. The ARC is also responsible for ensuring that appropriate processes are in place to form the basis upon which the Chief Executive Officer and Chief Financial Officer provide the recommended declarations in relation to SiteMinder's financial statements. The Board will also ensure that it receives the appropriate declarations and assurances including a declaration from the Chief Financial Officer that SiteMinder's accounts have been kept in accordance with section 295A of the <i>Corporations Act 2001</i> for the financial year.
Recommendation 4.3	SiteMinder complies with this recommendation.
A listed entity should disclose its process to verify the integrity of any periodic corporate report it releases to the market that is not audited or reviewed by an external auditor.	Clause 4(a)(ix) of the ARC Charter requires that the ARC ensures that any periodic corporate report SiteMinder releases to the market that has not been subject to audit review by an external auditor discloses the process taken to verify the integrity of its content.
Principle 5 – Make timely and balanced disclosure A listed entity should make timely and balanced disclosure securities.	of all matters concerning it that a reasonable person would expect to have a material effect on the price or value of its
Recommendation 5.1	SiteMinder complies with this recommendation.
A listed entity should have and disclose a written policy for complying with its continuous disclosure obligations under listing rule 3.1.	SiteMinder has in place a Continuous Disclosure Policy designed to ensure compliance with the ASX Listing Rules on continuous disclosure and to ensure accountability at a Board and senior executive level for compliance and factual presentation of SiteMinder's financial position which is disclosed on SiteMinder's website.
Recommendation 5.2	SiteMinder complies with this recommendation.
A listed entity should ensure that its board receives copies of all material market announcements promptly after they have been made.	Clause 4(b)(v) of the Continuous Disclosure Policy requires the disclosure committee to provide the Board with copies of all material market announcements promptly after they have been made.
Recommendation 5.3	SiteMinder complies with this recommendation.



Principles and Recommendations	Compliance by SiteMinder
A listed entity that gives a new and substantive investor or analyst presentation should release a copy of the presentation materials on the ASX Market Announcements Platform ahead of the presentation.	Clause 9(b) of the Continuous Disclosure Policy requires that ahead of any new and substantive investor or analyst presentation, a copy of the presentation materials must be released to ASX (even if the information in the presentation would not otherwise require market disclosure).
Principle 6 – Respect the rights of security holders	
A listed entity should provide its security holders with appro-	opriate information and facilities to allow them to exercise their rights as security holders effectively.
Recommendation 6.1	SiteMinder complies with this recommendation.
A listed entity should provide information about itself and its governance to investors via its website.	SiteMinder provides the necessary information about itself and its governance on its website pursuant to its Shareholder Communication Policy.
Recommendation 6.2	SiteMinder complies with this recommendation.
A listed entity should have an investor relations program that facilitates effective two-way communication with	SiteMinder's Shareholder Communication Policy provides for an investor relations program which actively encourages two-way communication:
investors.	through SiteMinder's AGM, where shareholder participation is actively encouraged and facilitated; and
	• by providing shareholders with information via SiteMinder's website and the option to receive email communications and send email communications directly to SiteMinder and to SiteMinder's share registry.
Recommendation 6.3	SiteMinder complies with this recommendation.
A listed entity should disclose how it facilitates and encourages participation at meetings of security holders.	SiteMinder has in place a Shareholder Communication Policy, a copy of which is disclosed on its website.
Recommendation 6.4	SiteMinder complies with this recommendation. Clause 5.8 of SiteMinder's Constitution provides that all resolutions put at a
A listed entity should ensure that all substantive resolutions at a meeting of security holders are decided by a poll rather than by a show of hands.	general meeting must be decided by a show of hands unless a poll is demanded.



Princ	Principles and Recommendations		Compliance by SiteMinder
Reco	Recommendation 6.5		SiteMinder complies with this recommendation.
recei	A listed entity should give security holders the option to receive communications from, and send communications to, the entity and its security registry electronically.		SiteMinder's Shareholder Communication Policy provides securityholders the option to receive and send electronic communications directly to SiteMinder and to SiteMinder's share registry.
	-	' - Recognise and manage risk hity should establish a sound risk management f	ramework and periodically review the effectiveness of that framework
Reco	mmei	ndation 7.1	SiteMinder partially complies with this recommendation. See above response to Recommendation 4.1.
The b	oard o	of a listed entity should:	
(a)		e a committee or committees to oversee risk, n of which:	
	(i)	has at least three members, a majority of whom are independent directors; and	
	(ii)	is chaired by an independent director,	
		and disclose	
	(iii)	the charter of the committee;	
	(iv)	the members of the committee; and	
	(v)	as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	
(b)	that proc	does not have a risk committee or committees satisfy (a) above, disclose that fact and the cesses it employs for overseeing the entity's management framework.	
Reco	Recommendation 7.2		SiteMinder complies with this recommendation.



Princ	ciples and Recommendations	Compliance by SiteMinder	
The land	review the entity's risk management framework at least annually to satisfy itself that it continues to be sound and that the entity is operating with due regard to the risk appetite set by the board; and disclose, in relation to each reporting period, whether such a review has taken place.	 (a) Clause 7 of the ARC Charter provides that the Committee is responsible for reviewing the risk profile of SiteMinder at least annually to satisfy itself that it continues to be sound (including whether have been any changes to material business risks and whether SiteMinder is operating within the risk appetite set by the Board) and disclose that such a review has taken place in SiteMinder's annual report. (b) SiteMinder will disclose in future annual corporate governance statements whether such a review has taken place in the reporting period. 	
Reco	ommendation 7.3	SiteMinder complies with this recommendation.	
A list (a) (b)	if it has an internal audit function, how the function is structured and what role it performs; or if it does not have an internal audit function, that fact and the processes it employs for evaluating and continually improving the effectiveness of its governance, risk management and internal control processes.	Clause 4(a)(vii) of the ARC Charter provides that the ARC is responsible for ensuring that SiteMinder discloses the processes it employs to evaluate and improve its risk management and internal control processes. As at the date of this statement, SiteMinder does not have an internal audit function. The ARC will periodically consider whether there is a need for an internal audit function.	
A list expo	ed entity should disclose whether it has any material sure to environmental or social risks and, if it does, it manages or intends to manage those risks.	SiteMinder complies with this recommendation. Under clause 7(c) of the ARC Charter, the Board is responsible for overseeing the disclosure of any material exposure SiteMinder has to environmental or social risks and how SiteMinder manages or intends to manage those risks.	
A list	Principle 8 – Remunerate fairly and responsibly A listed entity should pay director remuneration sufficient to attract and retain high quality directors and design its executive remuneration to attract, retain and motivate high quality senior executives and to align their interests with the creation of value for security holders and with the entity's values and risk appetite.		
	commendation 8.1 coard of a listed entity should: have a remuneration committee which:	SiteMinder partially complies with this recommendation. See above response to Recommendation 2.1.	



Principles and Recommendations		nd Recommendations	Compliance by SiteMinder
	(i)	has at least three members, a majority of whom are independent directors; and	
	(ii)	is chaired by an independent director,	
	and d	lisclose:	
	(iii)	the charter of the committee;	
	(iv)	the members of the committee; and	
	(v)	as at the end of each reporting period, the number of times the committee met throughout the period and the individual attendances of the members at those meetings; or	
(b)	(b) if it does not have a remuneration committee, disclose that fact and the processes it employs for setting the level and composition of remuneration for directors and senior executives and ensuring that such remuneration is appropriate and not excessive.		
Reco	Recommendation 8.2		SiteMinder complies with this recommendation.
practi direct	A listed entity should separately disclose its policies and practices regarding the remuneration of non-executive directors and the remuneration of executive directors and other senior executives.		Details of SiteMinder's remuneration policies and practices for non-executive directors, executive directors and senior management is disclosed in the Prospectus and will be included in SiteMinder's remuneration report contained within its future annual reports.
Reco	Recommendation 8.3		SiteMinder complies with this recommendation.
	ne shoi	y which has an equity-based remuneration uld: a policy on whether participants are	(a) Clause 5.2 of the Securities Trading Policy prohibits directors and senior management (and their associated investment vehicles) from trading in financial products that limit the economic risk of security holdings (e.g. hedging arrangements).
	•	itted to enter into transactions (whether gh the use of derivatives or otherwise) which	(b) A copy of SiteMinder's Securities Trading Policy is available on SiteMinder's website.



Principles and Recommendations	Compliance by SiteMinder
limit the economic risk of participating in the scheme; and	
(b) disclose that policy or a summary of it.	
Principle 9 – Additional recommendations that apply o	nly in certain cases
Recommendation 9.1	This is not applicable.
A listed entity with a director who does not speak the language in which board or security holder meetings are held or key corporate documents are written should disclose the processes it has in place to ensure the director understands and can contribute to the discussions at those meetings and understands and can discharge their obligations in relation to those documents.	
Recommendation 9.2	This is not applicable.
A listed entity established outside Australia should ensure that meetings of security holders are held at a reasonable place and time.	
Recommendation 9.3	This is not applicable.
A listed entity established outside Australia, and an externally managed listed entity that has an AGM, should ensure that its external auditor attends its AGM and is available to answer questions from security holders relevant to the audit.	